



# **AI: DEMYSTIFYING THE HYPE, REALISING THE POTENTIAL**

## **USING AI TO INNOVATE AND ADVANCE YOUR BUSINESS**

**Innovation Network South Yorkshire**

30<sup>th</sup> April 2025

# SESSION STRUCTURE



**1. Introductions**

**2. Uses of AI at  
ZOO Digital**

**3. KTPs, AI & ZOO**

**4. Broader  
Considerations**

**5. Discussion /  
Q&A**





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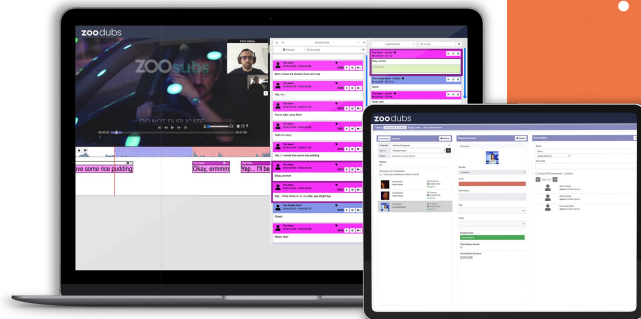
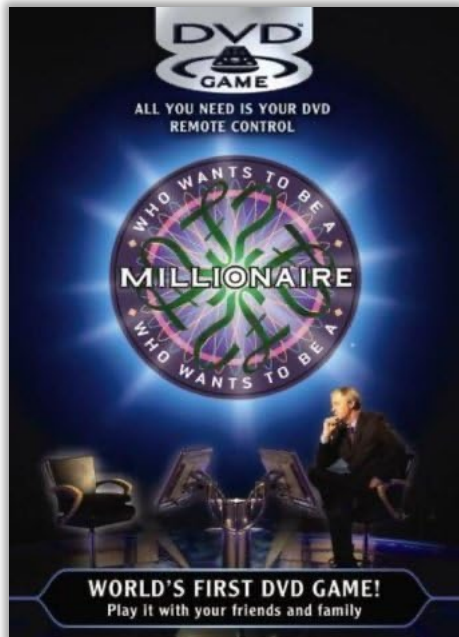


# A BRIEF HISTORY

## ZOO Digital licenses Blue-Ray software to Hollywood client

Published: 19:24 14 Jun 2010 BST

**ZOO Digital (LON:ZOO)** has said that a major Hollywood film studio has adopted its recently launched automated authoring software for the Blu-Ray disc format, which enables entertainment products to be created more efficiently for multiple languages and territories.



**2001-2003:** ZOO formed through a merger led by Gremlin Interactive founder.

**2003-2005:** Developed interactive DVD games (e.g. Who Wants to be a Millionaire).

**2006-2012:** Moved into localisation services for physical and digital media (movie posters, DVD/BD menus).

**2012-Present:**

- Developed cloud-based solutions for subtitle translation.
- World-first cloud-based dubbing platform.
- Pivoted from physical media to working with streaming platforms.





# MISSION

To make life easier for the people who  
entertain the world

A vibrant, stylized illustration of Spider-Man swinging through a city street at night. He is in a dynamic pose, holding onto a web. The background is a colorful, blurred cityscape with tall buildings and streetlights. The word 'ZOO' is overlaid in large, white, bold letters, with Spider-Man's figure partially obscuring the 'O's.

# ZOO

**VIACOMCBS**



**Disney**



**HBO**

**NETFLIX**



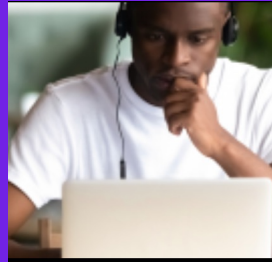
**STARZ**



**facebook**

# HOW WE DO IT

Utilising technology in the cloud to overcome difficulties experienced by content localisation companies taking a more traditional approach.



## Software R&D

Dedicated team of software and QA engineers.

Focus on innovation & disrupting traditional methods.

Leveraging emerging AI models through a dedicated research team.



## Localisation depts.

Managing projects.

Maintaining relationships.

Delivering content.



## Global freelancers

Gifted and creative community of over 12,000 freelancers who come together to make the magic happen.



# OUR SERVICES

From a company offering localised DVD & Blu-ray menus, we have grown to offer services across a wide range:

- Dubbing & Audio Description
- Subtitling
- Artwork localisation
- Metadata text
- Scripting & adaptation
- Compliance editing
- Audio post-production
- Media services
- Mastering

## Dubbing



## Audio Description

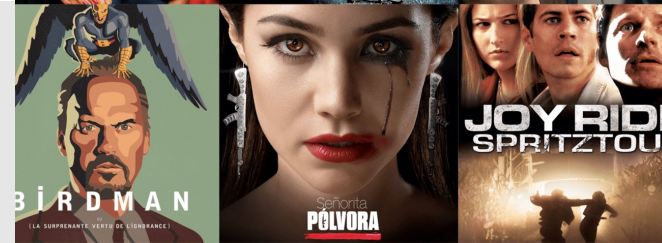


## Subtitling

## Artwork



## Metadata





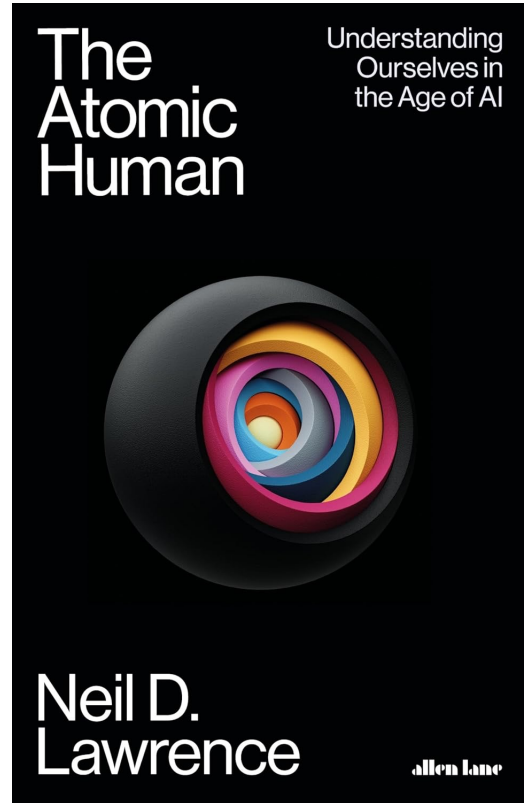
# What is AI?

...in the context of this presentation...

**AI is not just one tool or feature**

- ✓ AI as a capability: systems that learn, adapt, and decide
- ✗ Not just rules, scripts, or automation
- 🧠 “If automation is about *doing*, AI is about *deciding*.”





<https://amzn.to/4imQRNI>



# USES OF AI AT ZOO



# APPLICATIONS IN SOFTWARE R&D

**In-house development teams at ZOO make use of AI in every-day tasks.**

Use of AI requires care and an understanding of the underlying subject matter.

Otherwise, one risks accepting solutions without considering wider implications.

It's about driving up efficiency, rather than replacing engineers.

**Code completion**

**Test generation**

**Talking through ideas and working out problems**

**Creation of documentation**

**Developing management practice**





# ADDITIONAL OPPORTUNITIES

ZOO's R&D department has only scratched the surface of applications of AI within the department.

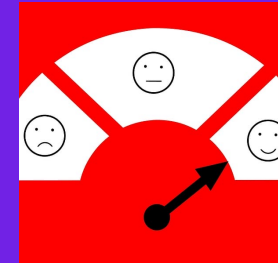
Several reasons for this – availability of insider knowledge limited.



## Security Testing

Use of AI to more effectively test the security of systems, rather than relying on libraries of known vulnerabilities and common mistakes.

Augmenting an already advanced security posture.



## User Feedback

E.g. automated analysis of support tickets to identify commonly recurring issues.

AI agents to respond with commonly-required support responses.

Driving user experience insights.



## Summarisation

Automatically summarise online meetings, highlighting action points and helping those that could not attend.

Send personalised follow-up notifications.

Generate action items for discussion at follow-up meeting.

# **AI White Paper & Fireside Chat:**

## ***Will robots take over the world of localisation?***



<https://www.zoodigital.com/ai-white-paper/>

# KTPS, AI & ZOO







# DUBBING AT ZOO

**ZOO specialises in dubbing & subtitling film dialogue from one language into another.**

- ZOO pioneered use of cloud technology for dubbing.
- Finding professional voice artists can be a significant challenge.
- Maintaining a competitive edge means continually needing to innovate.
- Particularly the case where child voice actors are involved.

# KTP SUPPORT



## Child voice actors: tapping into the University's AI expertise

How to take a recording of a grown-up's voice and make it sound like a child's.

Not simply a case of changing the pitch. Style of delivery also needs adjustment.

ZOO worked with the *Speech and Hearing Research Group* at The University of Sheffield.

ZOO lacked any internal resource / experience and so was led by the research group.

The project had to avoid using our customers' data to train models.

# TRAINING DATA

Lots of training data is required (a feature of many AI projects).

Lots of examples of speech from both adults and children. The same script is read by an adult voice actor as well as several children.

No intention to replace real actors.

Aim is to not only transform the voice, but also the performance.

This project was fundamentally about machine learning; the machine has to “learn” the parameters that provide the mapping between the adult voice and that of the child speaker.



# RESULTS

- Despite tight timescales, the results were better than expected.
- KTP project delivered a showcase of transformed voices.
- Paving the way for a live system to be developed.
- Spurred on the establishment of the AI R&D group within ZOO.

# BROADER CONSIDERATIONS

# ETHICAL USE OF DATA

Are we being clear about how we're using data?

Is this a small step on a slippery slope?



Where does training data come from?



Who is affected by how models are trained?



Is there a long-term impact on employment?



# CHALLENGES



## Lack of expertise

- AI talent is scarce and expensive.
- Small teams don't have dedicated data scientists.
- Reliance on pre-built tools.

## Resource constraints

- Training & fine-tuning requires significant compute power.
- Difficult to justify large-scale experimentation.

## Hype vs Practical value

- Trap is to use it because it's on-trend.
- Without a clear ROI, projects become costly distractions.

## Lack of data

- Models need lots of relevant, clean data to work well.
- Small orgs often lack the volume or variety.
- Task of cleaning & optimising is time-consuming.

## Integration

- AI tools don't just "plug in".
- Integration with existing systems is often complex.
- Model drift, monitoring, and updating models over time.

# SCALE, POWER & RESPONSIBILITY

Differentiating how smaller tech firms and large organisations might engage with AI

## Small Organisations

- Limited resources
- Closer to users & stakeholders
- More conscious of transparency & consent
- Tend towards adoption rather than invention

## Big-tech Companies

- Huge volumes of data & compute power
- Incentivised to move fast & dominate markets
- Perhaps more willing to cross ethical lines for scale
- Set the tone for what becomes “normal” in the industry



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